

2025



Our key figures Group

Leader private
hospitalisation
and primary
care

1st private health
actor in France,
Sweden, Denmark
and Norway



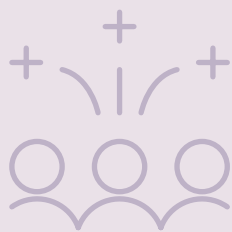
492
facilities

of which

260 hospitals
and clinics

195 primary care
centers

37 imaging and
radiotherapy centers



More than

40,000
employees

including

28,000 in France

11,000 in Sweden

600 in Norway

500 in Denmark

200 in Italy



10,000
practitioners

13 million
patient visits



€5.2

billion in revenue

4.7 %
growth

EBITDA up **1.7%**

As of June 30, 2025



Volvat

Del av Ramsay Santé



Ramsay
Santé



Capio

Del af Ramsay Santé

2025

Our key figures in France

Leader private
hospitalisation
and primary
care



1st
private actor

in cardiac, neurological
and orthopaedic
surgery
—
in oncology

Leader
in dialysis in France
2^d private actor
in mental health

1 French / 9
operated
in our facilities



28,000
employees

—
7,500
practitioners

193
facilities
of which

65 hospitals
and clinics

44 mental health
clinics

30 medical imaging
centers

25 primary care center

18 SMR (Medical and
Rehabilitation Care)

5 radiotherapy centers



1^{er}
private actor
in research
in France

25,000
births per year

